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December 13, 2013

The Honorable Chuck Hagel Secretary of Defense 1000 Defense Pentagon Washington, DC 20301-1000

Dear Secretary Hagel:

As you consider the Fiscal Year 2015 Army budget proposal, we urge you to preserve the force structure and end strength of the Army National Guard and to leverage the operational reserve to increase cost-savings in the Total Army.

We understand that your soon-to-be-completed budget review is focused on rebalancing active and reserve forces in our Nation's long-term military strategy, which is commendable. With the operational reserve being rebuilt since September 11, 2001, this generation of Army National Guardsmen and Reservists has proven every bit as effective, committed, and capable as their active counterparts.

We believe that significant end strength and force structure cuts can be mitigated by better utilizing the Reserve Component, which would save money while sustaining defense capacity and capability. Blending Active and Reserve Component Army units, as the Air Force has begun to do with its Active Associate program, could ensure long-term budgetary savings to maintain a robust Total Army. As your Reserve Forces Policy Board (RFPB) recently noted, a blended Total Army composition means more combat capability at about one-third the cost.

Alternate cost-savings proposals under consideration that would reduce the Army National Guard to 315,000 soldiers - 35,000 fewer soldiers than pre-9/11 levels - are deeply troubling, especially considering the Army National Guard is the most cost-effective dual use force available. Knowing such draconian cuts alone may not be enough if the budget sequester continues and military personnel costs double, as projected, by 2025, we are convinced that end strength reductions in the Reserve Component are not a practical or long-term solution to ensuring our Nation's security in an era of fiscal restraints. As you are aware, Congress last year rightly rejected similar proposals that reduced end strength and force structure for the Air National Guard.

We strongly encourage you to avert a large end strength reduction that would inhibit our Army's ability to respond to world events and domestic emergencies. We look forward to reviewing your final decision, which we understand will be issued in the next several weeks, and to working with you to ensure a robust future Total Army.

Sincerely,

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